## COLUMBIA BASIN COLLEGE BOARD OF TRUSTEES' MEETING

March 21, 2022 Beers Board Room & Virtual 7:30 a.m.

### Agenda

Call to Order

### Pledge of Allegiance

## \*Agenda Changes

#### \*Approval of Minutes

February 14, 2022 Board of Trustees' Meeting

Exhibit A

### **Celebrating Excellence**

Cyber Hawks

Matt Boehnke, Assistant Professor of Computer Science

Ricardo Martinez, Student

James Fullmer, Student

Andrew Godinez, Student

David Rodney, Student

Tina Ellis, Student

#### Remarks

By Administration

President Exhibit B

CEO, Foundation

By ASCBC Exhibit C

By Faculty Senate Chair

By AHE

By Board Members

### **Reports**

Cash Balance Report Exhibit D
Variance Report Exhibit E

### **Discussion**

First Reading – Board Policies Governance Process GP-5 – GP-8 Exhibit F

### \*Consent Agenda

Board Policies Governance Process GP-1 – GP-4 Exhibit G

### **Public Comments**

#### **Executive Session**

RCW 42.30.110(1)(b): To consider the selection of a site or the acquisition of real estate by lease or purchase when public knowledge regarding such consideration would cause a likelihood of increased price.

RCW 42.30.110(1)(f): To evaluate complaints brought against a public employee.

RCW 42.30.110(1)(g): To review the performance of a public employee.

### \*Discussion/Action

Faculty candidates for continued probationary status and granting of tenure.

### Adjournment

## \*(Requires motion/approval)

If you are a person with a disability and require an accommodation while attending the meeting, please contact the President's Office at 542-4802 as soon as possible to allow sufficient time to provide accommodations.

### **Upcoming Dates:**

### **March 2022**

• CBC Spring Break, March 28 – April 1

### **April 2022**

- Spring classes begin, April 4
- Board of Trustees' Meeting, April 11, 7:30 a.m.
- ctcLink "Go-Live" Date, April 25

#### May 2022

- Tenured Faculty Reception, May 9, 3:00 4:00 p.m., Thornton Courtyard
- Board of Trustees' Meeting, May 9, 4:00 p.m.
- ACT Transforming Lives Award Recognition, May 19, 10:30 a.m., Tacoma
- ACT Spring Conference, May 20, Silver Cloud Hotel @ Point Ruston Waterfront, Tacoma

## **June 2022**

- Retiree Reception, June 13, 3:00 4:00 p.m., Thornton Courtyard
- Board of Trustees' Meeting, June 13, 4:00 p.m.
- Commencement, June 17, 7:00 p.m., Edgar Brown Stadium, Pasco

# Exhibit A

### Columbia Basin College Board of Trustees' Meeting Minutes February 14, 2022 Hybrid Meeting 7:30 a.m.

Board Members in attendance: Kedrich Jackson, Holly Siler, Ofelia Rivas de Bredt (virtual)

Board Secretaries: Rebekah Woods - President & Secretary to the Board, Ronda Rodgers - Recording Secretary

In-Person Attendees: Eduardo Rodriguez, Michael Lee, Brian Dexter, Abby DeSteese

<u>Virtual Attendees</u>: Jason Engle, Cheryl Holden, Camie Glatt, Bennie Moses, Jay Frank, Erin Fishburn, Monica Hansen, Kyle Winslow, Melissa McBurney, Rod Taylor, Keri Lobdell, Kelsey Myers, Jesus Mota, Douglas Hughes, Lane Schumacher, Josh Ellis, Amanda Hamill, Mason Bailie, Shaina Griffitts, Angelica Galeana, Cynthia Trevino, Amanda Bragg, Angelica Patricio-Avalos, Erika Carr, Amanda Ursino, Ben Beus, Lizz Moon-Patrick, Mayra Hernandez, Angelina Rodriguez, Brooke Young, Shannon Covey, Jessica James, Alice Schlegel, Naima Chambers-Smith

The Agenda	The Discussion	Action
Call to Order		Meeting called to order by Trustee Jackson at 7:30 a.m.
Pledge of Allegiance	Trustee Jackson led the Pledge of Allegiance.	
Agenda Changes	None	
Approval of Minutes	January 10, 2022 Meeting Minutes Discussion - None	Trustee Siler moved and Trustee Rivas de Bredt seconded the motion to approve all minutes as written. Approved unanimously.
Linkage with Community  2022 Martin Luther King Jr. Spirit Award Winner  Naima Chambers-Smith, Founder & CEO, Tri-Cities Diversity & Inclusion Council	President Woods introduced the 2022 Martin Luther King Jr. Spirit Award Winner, Naima Chambers-Smith. Naima is the Founder & CEO of the Tri-Cities Diversity & Inclusion Council. After four short years of becoming a part of the Tri-Cities community, her vision for an inclusive and just society has made a positive impact. Some examples include:  • Mental health and financial literacy programs for Black youth and adults  • Inclusive scholarship opportunities for high school and college students  • Diversity, Equity, and Inclusion (DEI) training and consulting  • Host for year-long inclusive events such as this summer's Celebration of Community, Diversity and Culture  • In collaboration with VOCA, provided emergency shelter and resources to victims of domestic violence  In addition to engaging with the community through her own organization, Naima also serves as the Vice Chair on the City of Pasco Inclusivity Diversity and Equity Commission (IDEC). She is a member of the MyTri 2030 Inclusion Council, Tri Cities WA Chapter of the Links Incorporated, African American Community Cultural & Educational Society (AACCES) and Tri-Cities Racial Equity & Social Justice (RESJ) Coalition while also volunteering for the Washington Immigrant Solidarity Network (WAISN) and Tri-Cities Mutual Aid Fund.  Naima's passion is to build and engage with groups that emphasize building and supporting the community. She noted many within our community need resources and safe spaces. She strives to advocate for those in need with compassion and humility.	

Diversity & Inclusion Council. Naima welcomes support from the community helping Afgan refugees. She also offered to provide volunteers for events taking place through CBC. She encouraged all to develop their cultural competency, an ever-evolving practice. Celebrating Excellence **CARES Funding Team** VP for Student Services, Cheryl Holden, introduced Kelsey Myers, team lead for the CARES President Woods thanked the CARES Team **Kelsey Myers**, Asst VP for Enrollment Funding Team. Kelsey started at CBC in 2004 as an intern and has tirelessly worked in and appreciated their hard work. The Team, Jessica James, Asst Registrar various capacities for the College. She was promoted to her current position as the through their work, changed thousands of Assistant VP for Enrollment Services/Registrar in 2017. VP Holden thanked Kelsey and the Mason Bailie, IT App Development students' lives. Amanda Ursino, Dir for Enrollment Serv Team for all their hard work with the CARES initiatives. Angelica Galeana, CSS3 Amanda Bragg, Dir for Acct Services Asst VP Myers conveyed what an honor and privilege it's been for this group to help serve on the CARES Team. In addition, she wanted to thank Erin Fishburn and the Foundation Ben Beus, Dir for Financial Aid (FA) **Brooke Young**, Fiscal Analyst for their partnership in assisting some of the students CARES was unable to help or Angelina Rodriguez, Asst Dir for FA students needing additional funding. Erika Carr, Program Coordinator FA Amanda Hamill, Program Coordinator FA Asst VP Myers introduced the other CARES Team members and their staff, who worked **Shannon Covey**, Fiscal Analyst behind the scenes to ensure CBC students received the CARES funds: Mayra Hernandez, Prog Coordinator FA Jessica James, Assistant Registrar, helped co-lead the team and was Lizz Moon-Patrick, Prog Coordinator FA instrumental in putting everything in place from the application, checking Cynthia Trevino, Prog Coordinator FA enrollment, responding to students, keeping the team informed about changes **Angelica Patricio-Avalos**, Fiscal Specialist or updating CBC's website. She took care of every small detail along the way and **Anna Tensmeyer**, Former Marketing and **Communications Director** would forward the team amazing "thank you's" from CBC students. Mason Bailie, Information Technology Application Development, was able to quickly get the team moving by providing his database skills. He took the team's ideas from paper and made them a reality while saving hours of time it would have taken the team to process all the requests. Mason always said yes and made it happen for the team. Anna Tensmeyer, former Marketing and Communications Director, helped create messaging and effective communication. Amanda Ursino, Director for Enrollment Services, helped ensure frontline staff was "in the know" and helped keep the team informed about questions students were asking, so we could better serve CBC students. Angelica Galeana, Customer Service Specialist 3 for Hawk Central, helped with enrollment and financial aid (FA) checks to facilitate FA and Accounting Services (AS) teams with award funding. Ben Beus, Director for Financial Aid, and his FA team helped to award CBC students their CARES Funds. Ben thanked his FA team serving on the CARES Team: Angelina Rodriguez, Erika Carr, Amanda Hamill, Mayra Hernandez, Lizz Moon-Patrick and Cynthia Trevino. Amanda Bragg, Director for AS and Controller, and her team helped award the Transitional Study and Running Start students with funds. Amanda thanked her AS team serving on the CARES Team: Brooke Young, Shannon Covey and

	Angelica Patricio-Avalos.	
	The CARES Funding Team presented a Power Point presentation showing total funding	
	awarded from Spring Quarter 2020 through Winter Quarter 2022 to be \$12,558,205 with	
	over 7,825 individual awards to students experiencing exceptional need due to COVID 19.	
	Trustee Jackson asked if the 7,825 awards went to unique individuals. The Team clarified	
	this total was for individual awards only. Students were able to request funds one time	
Danie alle	per quarter, but were able to apply for multiple quarters, as needed.	
Remarks  Div Administration President	Dracidant Woods provided an undata on CDC's Stratogic Plan. Inclusive The Stratogic	
By Administration, President	President Woods provided an update on <u>CBC's Strategic Plan</u> – Inclusivo. The Strategic	
	Plan Committee officially launched the implementation of the plan on Friday (1/21) at	
	Coffee Conversation. They are now presenting to several groups, committees and	
	departments on campus about what the process looks like for developing strategies to be	
	included. One strategy that is already underway is the development of a Land	
	Acknowledgement in partnership with the Pasco School District.	
	As wo're getting elecante our stellink "go live" data of April 25, many datails are because	
	As we're getting closer to our ctcLink "go live" date of April 25, more details are becoming	
	clear on some impacts to the College as a whole. First, the College will implement a	
	Purchasing Pause – April 6 through July 5. Accounting Services is working on a survey to	
	employees that would collect information about what concerns they have and what	
	challenges this pause would present. We will also freeze any onboarding of new	
	employees between April 16 and May 15.	
	The Legislative Cossien is point well. Not all of any requests have used it into a bill but	
	The <u>Legislative Session</u> is going well. Not all of our requests have made it into a bill, but	
	many have and we've also averted some concerns. The next revenue forecast for the state	
	will be released on Wednesday, February 16. We are also expecting to see a budget from	
	the Senate this Friday, February 18 or Monday, February 21. The session ends on March	
	10, so we will be able to share outcomes at our March meeting.	
	Student Recreation Center (SRC) update - We are still on track to receive a temporary	
	certificate of occupancy (TCO) on April 1, assuming the Fire Marshall's walk through on	
	that day is successful. Obtaining a TCO would mean we could take occupancy of the	
	building on Monday, April 4. The SRC should be substantially complete by then with a few	
	outstanding items due to a delay in delivery; some bleacher seating, lockers in the varsity	
	locker room, lighting for the e-gaming room and some furniture. We may want to consider	
	delaying taking occupancy until construction is completely done, because of the	
	vaccination requirement that would impact Lydig and their workers (construction	
	company). This decision will be made closer to April.	
	April 4 is the first day of our spring quarter. Possuse of the tentative nature of the	
	April 4 is the first day of our spring quarter. Because of the tentative nature of the	
	occupancy date, we will begin spring quarter classes in the old gymnasium. Once we	
	receive the TCO, we will then schedule a move in date for a few weeks later. Once we	
	have moved in the SRC, we will have some capacity limitations until the old gymnasium is	
	demolished. The new SRC and G-building are so close together, we are unable to utilize	
	the north egress doors of the SRC until the old gymnasium is gone.	
	The complete removal of the gymnasium and new landscaping in its place is not scheduled	
	to be done until the end of August/beginning of September. We are tentatively planning a	
	ribbon cutting ceremony the week prior to the start of the fall quarter.	

Trustee Jackson asked when the final occupancy permit would be given for the SRC and if it was tied to LEADS Certification. President Woods noted the completed landscaping was the biggest factor in determining when final occupancy would be given. The city is concerned about safety and egress locations. Once demo of the G-building is completed, landscaping can begin. Demo of the old building will begin the end of April and will be filmed to capture the demolition as it happens.

By Administration, AVP for Communication and External Relations

Assistant Vice President for Communication and External Relations, Jay Frank, presented the SBCTC Statewide Ad Campaign. The project was announced March of 2021 with a goal of increasing new student applications at all Washington community colleges. Each college committed \$30,000 for the campaign. After a sub-committee of Public Information Officers conducted research and surveys, they selected "See yourself in the Big Picture. Big Future. Small Price Tag." A landing page was created that refers students to their local community college: <a href="https://www.bigfuturesmallpricetag.org">www.bigfuturesmallpricetag.org</a>.

Currently, CBC is outspending this campaign locally – approximately 4.5 to 1. At this pace, CBC's investment in this campaign will deliver ~300 new web visitors via the campaign landing page at a cost of \$100 per web visitor. Very few of CBC's campaigns have delivered such a low return on investment. CBC's Google ad spending, for comparison, delivers web visits at ~\$0.35 each. Early data indicates this campaign will have a positive impact on our system, but will not be a "game-changer" for CBC enrollment. The campaign will run through mid-September 2022.

By CEO, Foundation

Erin Fishburn gave an update of Foundation activities. The Foundation is wrapping up the employee giving campaign for the year. Last week, they both appreciated and encouraged current givers. In addition to daily emails and drawings, they gave out donuts on Wednesday and sold valentines. As a group, CBC raises about \$40,000 from faculty and staff throughout the year.

This week the Foundation will be hosting a few donors along with their scholarship recipients at small lunches. The Foundation did several of these in October and November. They were a great opportunity to get to know donors better while also facilitating conversation with CBC students. Even when able to host large scale events again, the Foundation wants to keep this component.

The Foundation is planning an economic update event for planned giving and endowment donors at the end of March. The Foundations investment advisor, Cornerstone Wealth Strategies, will lead the conversation and provide one more way to engage these donors.

The big scholarship cycle is wrapping up – they had 784 drafted applications, but only around 400 completed. The Foundation will be working on moving drafted to completed as well as doing a last push for application due Feb. 28. They anticipate giving out over \$800K this cycle, which puts them on track to give out over a million for the 22-23 school year.

The Foundation Board is reviewing the insurance provider and working on a slate of

Trustee Jackson noted it's very difficult to advertise for the entire state.

Trustee Siler asked if we're able to track the new student hits versus conversions on the webpage. AVP Frank said no, but we're moving toward that capability.

officers for the next year. In planning ahead, the Foundation has a couple of dates for fall events: September 10th they will be hosting CBC night at Dust Devils and October 27th the Foundation's Power of Connection event. They have the HAPO Center reserved and are very hopeful for an inperson event! Shaina Griffitts, CBC Service Corps Chair, gave the Board update on ASCBC activities. The By ASCBC Trustee Siler congratulated ASCBC on re-LEGO fun hour is again being offered for students wanting to break away from studies and chartering two clubs and commended them connect with others. Another revisit from last quarter is the meditation crafting hour. for being creative in our current environment. ASCBC held a virtual Club Rush from January 23 – February 6 as a supplemental online event to compliment the in-person Club Rush held earlier in January. Due to this online activity, two clubs received enough new membership to re-charter for this school year: Support for Queers United with Allies Making a Difference (SQUAD) and the American Sign Language (ASL) club. No Faculty Senate representative present. By Faculty Senate Chair No AHE representative present. By AHE Trustee Rivas de Bredt By Board Members • 1/24/22: ACT New Trustee Orientation Virtual - mock board meeting format 1/24/22: Trustees of Color Affinity Group 1/25/22: ACT Winter Conference Guided Pathways Presentation (including panel w/ Dr. Woods) CBC Virtual Art Exhibit Trustee Siler Trustee Siler thanked the CBC staff for • 1/18/21: ACT New Trustee Orientation Practice including the trustees in the Wellness Box • 1/24/22: ACT New Trustee Orientation distribution. She appreciated what great Virtual - mock board meeting format items were included in the box. • 1/25/22: ACT Winter Conference Guided Pathways Presentation (including panel w/ Dr. Woods) 1/25/22: CBC Legislative Visit with Senator Schoesler

- 1/28/22: ACT DEI Committee
- 1/31/22: CBC Legislative Visit with Matt Boehnke
- 2/1/22: SBCTC & Gov. Inslee Study Session
- 2/3/22: Quarterly Financial Review with Dr. Woods
- 2/9/22: One-on-One Meeting with Dr. Woods

#### Trustee Jackson

Trustee Jackson participated in the Tax and Fiscal Committee and meets weekly with AWB during the Legislative Session to discuss bills on the docket. He attended the CBC Men's Basketball game in Pendleton on January 1; the team was missing the head coach and 2-3 players. He was able to attend the January 26 game against Spokane with all players back and only missing Coach Owens. Trustee Jackson also attended ACT Winter Conference on January 25.

Reports		
Cash Balance Report  Quarterly Financial Report	VP for Administrative Services, Eduardo Rodriguez, provided highlights from the Cash Balance and Quarterly Financial Report. VP Rodriguez noted line 1351 and 1354 on the Cash Balance Report include Federal Pell Grant revenue and the reserve account allows the College to have enough funds to cover two months of expenses. The College pays most expenses initially and then requests reimbursement from the state.	Trustee Jackson asked if CBC was required to use CARES funding within a certain amount of time. VP Rodriguez said our ability to use these funds will probably be extended until next year – it is a reimbursement of spending.
<u>Discussion</u> Executive Limitations Monitoring Report EL-1 through EL-3	President Woods presented interpretations and evidence for each statement on the Executive Limitations Monitoring Report EL-1 through EL-3. This was the first time presenting these reports to the Board. There was discussion among trustees about trustee responsibilities versus Presidential responsibilities in matters involving community members and students. If a trustee receives an email from the public, it should be forwarded to the President. Differing opinions or conflicts between faculty members would warrant an inter-departmental conversation between the Dean and possibly VP Lee.	
	Trustee Siler asked if employees receive bias training. President Woods responded that employees participate in required training for unconscious bias if serving on a hiring committee, the Foundation provides bias training for scholarship reviewers and employees have opportunities during Teaching & Learning days to attend workshops on bias training.	
First Reading - Board of Trustees' Policies Governance Process GP-1 through GP-4	College staff suggested some changes of wording, grammatical changes and corrected typographical errors to GP-1 through GP-4. The trustees agreed with the suggested changes for these policies.	Trustee Siler moved and Trustee Rivas de Bredt seconded a motion to move the Board of Trustees' Policies Governance Process GP-1 through GP-4 to the March 2022 consent agenda. Approved unanimously.
Consent Agenda Second Reading – Board of Trustees' Policies Executive Limitations EL-8 through EL-10	No discussion or proposed modifications at this time.	Trustee Siler moved and Trustee Rivas de Bredt seconded a motion to approve the Board of Trustees' Executive Limitations EL-8 through EL-10 as written. Approved unanimously.
Public Comments	None	
Adjournment: 8:53 a.m.	Trustee Jackson adjourned the meeting at 8:53 a.m.	
	Next Board of Trustees' Meeting Beers Board Room & Zoom Webinar March 21, 2022 - 7:30 a.m.	

# Exhibit B

# **CBC** in the News



# February 2022

KEPR-TV: Applications Up, Masks Coming Off at CBC

KVEW-TV: Columbia Basin College to lift indoor mask mandate following Gov. Inslee's announcement

KVEW-TV: City of Pasco to Host Free KN-90 Mask Giveaway on Saturday

KVEW-TV: Free Hanford Virtual Career Fair Looks to Fill Around 1,700 Jobs

KNDU-TV: It's National Vet Girls Day and We're Celebrating One Inspirational Woman in the Tri-Cities

<u>Tri-Cities Area Journal of Business: Kennewick Bat Maker Swings for the Rafters</u>

98.3 the Key FM: Need a Job? Check Out the Hanford Virtual Career Fair, 1.700 lobs Available

Good Fruit Grower on YouTube: Edgar Camacho, a young grower from Yakima, Washington

The Daily News (Longview, WA): NWAC Softball, LCCS Opening Weekend Cut Short by Rain

KUNW-TV Univision: "Orgullo Comunitario" - CBC Student Andy Michaca

<u>KUNW-TV on Facebook: "Orgullo Comunitario" Features CBC Student Andy</u> Michaca

<u>KUNW-TV Univsision on Facebook: "Orgullo Comunitario" Features CBC's Glendy Ibarra</u>

KUNW-TV Univision: "Orgullo Comunitario" - CBC's Glendy Ibarra

Argus Observer: Chukars Prepare for 2022 Chukar Spirit Night vs. Columbia Basin College

<u>Thurston Talk: South Puget Sound Community College Women's Basketball Hits the Road to Open February</u>

Go Skagit: Saturday's SVC Roundup Men's Basketball Team Uses Defense to Get Past Whatcom

<u>Discover Weyburn: New Bench Boss for Beavers Announced</u>

CBC News: Battelle Awards \$57,000 Grant for Smart Microscopes at CBC

CBC YouTube: CBC Presents "COVID-19: What's Next?"















# Exhibit C



## **Upcoming Spring In-Person Events**

ASCBC is planning more in-person events on-campus and in the community for spring quarter.

These events include:

- a collaborative tree planting for Arbor Day with the CBC Sustainability Committee,
- a new event called Speed Friending where students can meet each other and build friendships,
- two outdoor Glow Hikes at Badger and Candy Mountains
- and a Retro Outdoor Movie Night.

Please check the CBC web calendar in the coming weeks for more details.

## ASCBC Partnering with Bike Bonanza



On Saturday February 26, the ASCBC student leaders volunteered for the first phase of CBC's collaborative event with the Wheelhouse Community Bike Shop called Bike Bonanza. The first phase was collecting bike donations from the community. The second phase will be refurbishing the donated bikes April 7-9, and the final phase is matching the bikes with students in need and distributing the bikes to them on April 23. In phase one, the student leaders learned how to triage the bikes that were donated. There were 60 bikes donated. We look forward to helping with the other phases.

## Leadership Council

I am pleased to announce that all the students who volunteered for winter quarter leadership council have successfully completed their experience. Leadership Council is a great way for students to connect with other students and hone their leadership skills. Sign-ups are now open for Spring Leadership Council. Students can register for the workshop just like any CBC class; it's part of the College's course catalog. The workshop is not for credit. It is a volunteer experience, and it is free to all students.

# Exhibit D

# FY 2122 - Estimated Cash Balances - COLUMBIA BASIN COLLEGE January Month End 2022

ASSETS	FY2021-2022		
CASH			
1110	In Bank	\$	10,604,846
1120	Undeposited	\$	-
1130	Petty	\$ \$	5,504
Total		\$	10,610,350
INVESTME	INTS		
1210	Investments(ST/LT)	\$	20,367,536
Total		\$	20,367,536
ACCTs REC	CEIVABLE		
1312	Current	\$	637,270
1318	Unbilled	\$	30,482
1319	Other	\$	11,760
1342	Allowance for Accts Rec	\$ \$ <b>\$</b>	(35,504)
Total		\$	644,009
INTER/INT	RA GOV RECEIVABLES		
1350	Due From Other Funds- VPA	\$	1,142,327
1351	Due From Fed	\$	4,241,819
1352	Due From Other Gov	\$	1,166,743
1354	Due From Other Agency	\$	9,628,202
Total		\$	16,179,092
TOTAL A	ASSETS	\$	47,800,986
LIABILIT	IES		
CURRENT			
5111	Accts Payable	\$	(295,364)
5124	Accrued Salaries Pay	\$	1,772,299
5150	Due To Other Funds- VPA	\$	515,853
5154	Due To Other Agency	\$	(7,129)
5158	Sales/Use Tax	\$	565
	Accrued Liabilities	\$	-
5199 5173	COP Current Year P&I Due	\$	475,000
Total		\$	2,461,225
TOTAL L	IABILITIES	\$	2,461,225

	Cash Balance				
	(ASSETS less LIABILITIES)	\$	45,339,762		
Dedicated B	alances				
1110	Student Supported Capital	\$	2,887,611		
1110	3.5% - Institutional Financial Aid	\$	292,662		
1110	Students S&A	\$	967,069		
1110	<b>Bookstore Operating Reserves</b>	\$	500,000		
1110	<u>Technology Fee</u>	\$	1,719,174		
1110	Parking Fees	\$	723,345		
1110	<b>Basic Food Employment and Training</b>	\$	196,754		
Total		\$	7,286,615		
Reserves Po	licy - (BOT Policies on Reserves)		Values		
Operating R	eserve	\$	8,600,000		
	Capital Repair and Replacement	\$	2,000,000		
Real Estate I		\$	176,520		
	ure Operations	\$	2,492,082		
Capital Facil	ities Projects	\$	14,136,577		
Emergencies	<u>S</u>	\$	2,000,000		
Total		\$	29,405,178		
	Operating Reserves Balar	nce			
Existing Re	serve balance less Dedicated Reserves and Emergency Reserves	\$	8,647,969		

1 3/15/2022

# Exhibit E

# **FY2122 Operating Funds Variance Report**

# As of January Month End 2022

7.5 Or Juneary Worten Ena 2022							% of Bdgt Exp	% of Rev Exp	% of Bdgt Rev
By FUND							EXP/BDGT	EXP/REV	REV/BDGT
*State Allocation		EXP BDGT	\$30,625,713.0						
101,123,3E0,BK1,BG1,BD1,PS0,CE1,031,071,091,DD1,112	000	EXP	\$14,924,812.4				48.73%	51.81%	94.07%
		REV (Alloc)	\$28,808,662.0						
Local Fees	00	EXP BDGT	\$3,067,061.0						
	148	EXP	\$1,098,922.5				35.83%	49.60%	72.23%
		REV	\$2,215,351.6			<u> </u>			
Local Tuition	တ္	EXP BDGT	\$20,835,764.0				40 550/	400 4004	
	149	EXP	\$10,324,396.9				49.55%	103.15%	48.04%
Countries at a		REV	\$10,008,756.4						
Contracts	146	EXP BDGT EXP	\$1,574,221.0 \$840,938.0	•			53.42%	23.99%	222.68%
	17	REV	\$3,505,487.9				33.42/0		
TOTAL	<u> </u>	EXP BDGT	\$56,102,759.00		<u> </u>				
101712		EXP	\$27,189,069.91						
		REV BDGT	\$54,955,567.00				48.46%	61.05%	79.39%
		REV	\$44,538,258.00						
BY OBJ, ALL FUNDS COMBINED			BDGT	EXP	EXP/BDGT	NOTES:			
CALADIEC	Α		¢22,000,002,00	¢16 472 572 67	48.58%				
SALARIES			\$33,908,982.00	\$16,472,572.67		Revenue:			
BENEFITS	В		\$11,362,549.00	\$5,474,548.60	48.18%	STATE:  per State Allocation #4			
PROFESSIONAL SERVICES CONTRACTS	С		\$406,409.00	\$96,647.84	23.78%				
GOODS & SERVICES	E		\$6,788,808.00	\$4,262,009.32	62.78%				
TRAVEL	G		\$607,354.00	\$107,351.12	17.68%				
CAPITAL OUTLAYS	J		\$916,264.00	\$352,806.16	38.50%	Object Code Note:			
<b>GRANTS BENEFITS &amp; CLIENT SVCS</b>	N		\$861,960.00	\$430,734.05	49.97%	P COP payoff made in Nov 2021			
DEBT SERVICE	Р		\$1,708,132.00	\$0.00	0.00%				
INTRAAGENCY REIMBURSEMENTS	Т	Revenue Bdgt	(\$457,699.00)	(\$7,599.85)	1.66%				
			Å=C 400 ==0 00	407 400 000 01	40.4657	Key:	end rate less than 5%		Spend rate more tha
			\$56,102,759.00	\$27,189,069.91	48.46%	- ,	below FY %	or - 5% of FY%	5% above FY%
			\$0.00	\$0.00					

3/8/2022

% of Fiscal YR: 68.49%

# Exhibit F



### POLICY TYPE: GOVERNANCE PROCESS GP-5

## POLICY TITLE: BOARD MEMBERS CODE OF ETHICS CODE OF ETHICS FOR BOARD MEMBERS

The Board commits itself and its members to ethical, businesslike, and lawful conduct. This includes proper use of authority and appropriate decorum when acting as Board Members.

- 1. Board Members must represent un-conflicted loyalty to the interests of the community the citizens of Benton and Franklin counties. This accountability supersedes any conflicting loyalty such as that to advocacy or interest groups and membership on other Boards boards or staffs. It also supersedes the personal interest of any Board Member acting as a consumer of the organization's College's services.
- Board Members must avoid any conflict of interest with respect to their fiduciary responsibility.
  - a. There must be no self-dealing or any conduct of private business or personal services between any Board Member and the organization College except as procedurally controlled to assure ensure openness, competitive opportunity and equal access to "inside" information.
  - b. When the Board is to decide upon an issue, (remove comma) about which a Board Member has an unavoidable conflict of interest, that Board Member shall absent herself or himself without comment from not only the vote, but also from the deliberation.
  - c. Board Members must not use their positions to obtain employment in the organization College for themselves, family members or close associates. Should a Board Member desire employment, he or she must first resign.
  - d. Board Members will annually disclose their involvements with other organizations, with vendors, or any other associations which might produce a conflict.
- 3. Board Members may not attempt to exercise individual authority over the organization College except as explicitly set forth in Board policies.
  - a. Board Members' interactions with the President or with staff must recognize the lack of authority vested in individuals except when explicitly Board-authorized.
  - b. Other than the Chairperson's role as articulated in GP-4, Board Members' interactions with public, press or other entities must recognize the same limitation and the inability of any Board Member to speak for the Board.
  - c. Board Members will give no consequence or voice to individual judgments of President or staff performance.
- 4. Members will respect the confidentiality appropriate to issues of a sensitive nature.

Date Adopted 7/1/97
Date Last Reviewed 5/11/20



# POLICY TYPE: GOVERNANCE PROCESS GP-6 POLICY TITLE: COST OF GOVERNANCE

The Board of Trustees will invest in its governance capacity to promote and ensure effective, and continuous improvement of its governance of the College.

## Accordingly:

- 1. The Board will decide on the funds it deems necessary for it to perform its duties.
- 2. The Board's skills, methods and support resources will be sufficient to ensure governing with excellence.
  - a. Training and re-training will be utilized to orient new Trustees and candidates to be Trustees, as well as to maintain and increase existing Trustees' skills and knowledge.
  - b. Outside monitoring assistance and resources will be arranged so that Board can exercise confident control over organizational performance, which includes, but is not limited to, Fiscal Audit.
  - c. Outreach mechanisms will be used as needed to ensure the Board's ability to listen to the citizens of Benton and Franklin counties' viewpoints and values. listen to the citizens of Benton and Franklin counties in order to understand their viewpoints and values related to the College.
- 3. Costs will be prudently incurred, though not at the expense of jeopardizing the development and maintenance of superior governance knowledge and capability.



# POLICY TYPE: GOVERNANCE PROCESS GP-7 POLICY TITLE: NAMING OF FACILITIES

The Board of Trustees shall have the discretion of naming to name College facilities, including buildings, rooms, wings, parks, landscaped areas or other significant locations, for persons or corporations. In exercising its discretion, the Board will consider the request in conjunction with the following guidelines:

- 1. It is the intent of the Board of Trustees that such naming should not be done casually, but reserved for those who have made extraordinary contributions to CBC the College through personal service, financial support, or who have greatly enhanced the prestige of the institution College through outstanding state or national achievement and recognition.
- 2. A facility should not be named for any living individual who has been employed by the college College or has served on the Board of Trustees prior to three (3) years following their termination of service to the institution College unless exceptional circumstances exist and there is unanimous Board approval.
- 3. When consideration is being given to naming a facility after a former employee or trustee of the institution College, such consideration shall go beyond that person's excellence in the performance of his/her duties and responsibilities to include the criteria listed above.
- 4. Advisory recommendations for awarding the honor pursuant to this policy shall be made by an ad-hoc advisory committee appointed by the Board of Trustees. Such committees shall consist of one member from each of the following categories: administration, faculty, classified staff, student body, the CBC Foundation, and the community.



# **Board of Trustees**

POLICY TYPE: GOVERNANCE PROCESS GP-8

POLICY TITLE: EMERITUS DESIGNATION

The Board of Trustees shall have the discretion to designate a former President or Administrator administrator to the status of Emeritus for the College. In accordance with the AHE Collective Bargaining Agreement, the Board shall also have the discretion to designate a former faculty member to the status of Emeritus for the College. This designation does not have any financial obligation for the College, but does allow access to facilities and other privileges articulated with the notice of designation to the awardee.

# Exhibit G



# **Board of Trustees**

# POLICY TYPE: GOVERNANCE PROCESS GP-1 POLICY TITLE: GOVERNANCE COMMITMENT

The purpose of governance is that the Board, on behalf of the citizens of Benton and Franklin counties, ensures the accountability of Columbia Basin College by ensuring that it (a) achieves appropriate results for the appropriate recipients at an appropriate cost, and (b) avoids unacceptable activities, conditions and decisions.



POLICY TYPE: GOVERNANCE PROCESS GP-2
POLICY TITLE: GOVERNING STYLE

The Board will govern with an emphasis on outward vision rather than an internal preoccupation, encouragement of diversity in viewpoints, strategic leadership more than administrative detail, clear distinction of Board and President roles, collective rather than individual decisions, future rather than past or present, and proactivity rather than reactivity. The Board will:

- 1. Deliberate in many voices, but govern in one.
- 2. Be responsible for excellence in governing and initiating policy.
- 3. Direct, control and inspire Columbia Basin College through the careful establishment of broad written policies reflecting the Board's values and perspectives. The Board's major policy focus will be on the intended long term impacts outside the operating organization, not on the administrative or programmatic means of attaining those effects.
- 4. Enforce upon itself whatever discipline is needed to govern with excellence. Discipline will apply to matters such as attendance, preparation for meetings, policy making principles, respect of roles, and ensuring the continuity of governance capability.
- 5. Monitor and discuss the Board's process and performance periodically. Self-monitoring will include comparison of Board activity and discipline to policies in the Governance Process and Board-Staff Linkage categories.
- 6. Provide continuous Board development to include, but not be limited to, orientation of new members in the Board's governance process and periodic Board discussion of process improvement.



# **Board of Trustees**

# POLICY TYPE: GOVERNANCE PROCESS GP-3 POLICY TITLE: BOARD JOB DESCRIPTIONS

The job of the Board is to represent the citizens of Benton and Franklin counties in determining and demanding appropriate organizational performance. To distinguish the Board's own unique job from the jobs of its staff, the Board will concentrate its efforts on the following job "products" or outputs:

- 1. The link between Columbia Basin College and the citizens of Benton and Franklin counties.
- 2. Provide written governing policies which, at the broadest levels, address:
  - a. <u>Ends</u>: Organizational products, impacts, benefits, outcomes, recipients, and their relative worth (what good, for which needs, at what cost).
  - b. *Executive Limitations*: Constraints on executive authority which establish the prudence and ethics boundaries within which all executive activity and decisions must take place.
  - c. <u>Governance Process</u>: Specification of how the Board conceives, carries out and monitors its own tasks.
  - d. <u>Board-Staff Linkage</u>: How power is delegated and its proper use monitored, through the authority and accountability of the President's roles.
- 3. Ensuring the President's performance (against policies in 2a and 2b).
- 4. A link between the Board and the College Foundation Board for maintaining communication and providing coordination between the two Boards.



# POLICY TYPE: GOVERNANCE PROCESS GP-4 POLICY TITLE: CHAIRPERSON'S ROLE

The Chair assures the integrity of the Board's process and, secondarily, occasionally represents the Board to outside parties. The Chair is the only Board member authorized to speak for the Board (beyond simply reporting Board decisions), other than in rare and specifically authorized instances.

- 1. The job result of the Chair is that the Board behaves consistent with its own rules and those legitimately imposed upon it from outside the organization.
  - a. Meeting content will focus on those issues which, according to Board policy, clearly belong to the Board, and not to the President, to decide or examine.
  - b. Deliberation will be fair, open, and thorough, but also efficient, timely, orderly, and kept to the point.
- 2. The authority of the Chair consists of making decisions that fall within the topics covered by Board policies on Governance Process and Board-Staff Linkage, except where the Board specifically delegates portions of this authority to others. The Chair is authorized to use any reasonable interpretation of the provisions in these policies.
  - a. The Chair is empowered to chair Board meetings with all the commonly accepted power of that position (e.g., ruling, recognizing, and agenda-setting).
  - b. The Chair has no authority to make decisions about policies created by the Board within Ends and Executive Limitations policy areas. Therefore, the Chair has no authority to supervise or direct the President.
  - c. The Chair may represent the Board to outside parties in announcing Board-stated positions and in stating Chair decisions and interpretations within the area delegated to him or her.
  - d. The Chair may delegate this authority, but remains accountable for its use.
- 3. In the absence of the Chair, the Vice Chair will assume the responsibilities of the Chair.